The SWAAAE Constitution and Bylaws provide for Policy Decisions to be reviewed annually at the Winter Conference. The General Membership will either incorporate Policy Decisions into the Constitution and Bylaws, where applicable, or reaffirm them as continuing policy.

During the General Membership Meeting held (virtually) on July 21, 2020, the General Membership reviewed and reaffirmed the existing Policy Decisions.

**Policy Decision 20-01 – Fee Schedule for Membership and Event Attendee Lists**

The General Membership of the Chapter, on July 21, 2020, reaffirmed that the following fee schedule should be charged for furnishing either a printed copy of the Chapter’s mailing list or an advance copy of the registration list for a Chapter event or printed mailing labels:

- No Charge for Chapter Business
- Members - $50.00 for a commercial use

**Policy Decision 20-02 – Membership Dues**

The General Membership of the Chapter, on July 21, 2020, reaffirmed the following amounts for dues for the respective classes of membership:

<table>
<thead>
<tr>
<th>CLASS</th>
<th>DUES</th>
<th>EFFECTIVE</th>
</tr>
</thead>
<tbody>
<tr>
<td>Executive</td>
<td>$95.00</td>
<td>7-1-17</td>
</tr>
<tr>
<td>Associate</td>
<td>$95.00</td>
<td>7-1-17</td>
</tr>
<tr>
<td>Corporate</td>
<td>$130.00</td>
<td>7-1-17</td>
</tr>
<tr>
<td>Academic</td>
<td>$15</td>
<td>10-17-14</td>
</tr>
<tr>
<td>Executive Emeritus</td>
<td>No Charge</td>
<td></td>
</tr>
<tr>
<td>Honorary</td>
<td>No Charge</td>
<td></td>
</tr>
</tbody>
</table>

**Policy Decision 20-03 – Approvals for Checks and Withdrawals Over $2,500**

The General Membership of the Chapter, on July 21, 2020, reaffirmed a policy that withdrawals from the Chapter’s non-operating accounts or checks exceeding $2,500 written from checking accounts shall be endorsed by the Executive Director and one Officer of the Chapter (i.e., President, 1st Vice President, or 2nd Vice President) or two Officers of the Chapter. Furthermore, the Executive Director may be provided with a corporate credit card with a maximum limit of $2,500 in order to conduct Chapter business.
Policy Decision 20-04 – Cash Reserve Fund Balance Requirement

The General Membership of the Chapter, on July 21, 2020, approved a policy that in the best interest of the Chapter, the Board should maintain a cash reserve fund balance of not less than 50% of the rolling three-year annual average of actual total expenses, or $100,000, whichever is greater for any fiscal year. Maintaining such a balance will sufficiently avoid cutback in services if unexpected shortfalls or increased association demands occur during the fiscal year.

Policy Decision 20-05 – Broadcast Electronic Mail (E-mail) Service Policy

The General Membership of the Chapter, on July 21, 2020, reaffirmed that a broadcast e-mail service for purposes of reaching a majority of the membership shall be made available to the membership. No fee shall be charged for submissions regarding Chapter business, airport-related press releases, aviation news, open position announcement, RFPs, and RFQs. A $200 access fee per broadcast shall be charged for submission of advertising messages. All messages submitted for broadcast e-mail distribution shall: not exceed 750 characters, be reviewed by the Information Services Committee if so requested by the Executive Director, and be distributed via regularly scheduled broadcast e-mail.

Policy Decision 20-06 – Stipend for Newly Accredited Airport Executives (A.A.E.)

The General Membership of the Chapter, on July 21, 2020, reaffirmed the policy to award a stipend of $500 for Accredited Airport Executives (A.A.E.) designation from the American Association of Airport Executives (AAAE). The AAAE Regional Examiner will provide the Executive Director with the names of successful A.A.E. candidates and the monetary award will be presented at the next scheduled regular meeting of the General Membership. It is further stipulated that to be eligible to receive this stipend, the Chapter member shall have been a member of the Chapter in good standing for a minimum of 24 months, or as recommended by the credentials committee and approved by the Board, prior to completing the A.A.E. program.

Policy Decision 20-07 – Airport Group Membership Discount Program

The General Membership of the Chapter, on July 21, 2020, reaffirmed that a group discount shall be offered to any airport agreeing to participate in the group discount program. For a single fee of $950, the participating airport may enroll up to 20 employees as Executive and Associate members, provided each prospective member submits the appropriate membership application. The participating airport will receive a single invoice for $950 annually. Additional Executive and Associate members may be enrolled at a reduced membership fee of $47.50 per member.

Policy Decision 20-08 – Refund Policy for Canceled Registrations to Chapter Events

The General Membership of the Chapter, on July 21, 2020, reaffirmed that individuals registered for a Chapter event are eligible for a full refund if their registration is cancelled more than 21 days in advance of the start date of the event. Cancellations made 21 days or less than the start date of the event are eligible for a refund less 30% of all fees paid, not to exceed $150 administrative processing fee. The Conference Chair has the ability to review specific cases and the discretion to
issue a full refund depending on the associated extraordinary circumstances.

**Policy Decision 20-09 – Travel Stipend Availability for SWAAAE Leadership**

The General Membership of the Chapter, on July 21, 2020, reaffirmed a policy that annually the SWAAAE Board will include a designated amount in the budget to support the attendance of SWAAAE Officers, AAAE Representatives for the Chapter, or AAAE Board of Directors that are members of this Chapter at AAAE and/or state airport management association functions as a representative of the Chapter. Chapter funds should be requested only after an individual has determined that funds are not available from his/her employer, from a stipend from AAAE or from any other appropriate source. To request financial support from the Chapter, the individual should submit a request in writing to the Executive Committee for approval. Financial support provided by the Chapter may only be used to defray the cost of conference registration, lodging, and/or travel associated with conferences/meetings where attendance by the individual benefits the Chapter.

**Policy Decision 20-10 – Conference Registration Fees for Executive Emeritus Members**

The General Membership of the Chapter, on July 21, 2020, reaffirmed that Executive Emeritus members shall be charged 50% of the Winter and Summer Conference Registration Fees. Executive Emeritus members shall be charged 100% of any other related conference fees at the Winter or Summer Conference.

**Policy Decision 20-11 - Corporate Group Membership Discount Program**

The General Membership of the Chapter, on July 21, 2020, reaffirmed that a group discount is offered to any eligible corporation agreeing to participate in the group discount program. For a single fee of $330, the participating corporation may enroll up to three employees as Corporate members, provided each prospective member submits the appropriate membership application and only one of said members be granted voting rights. The participating corporation will receive a single invoice for $330 annually. Additional Corporate Members may be enrolled at a reduced membership fee of $82.50 per member.

**Policy Decision 20-12 – SWAAAE and Diversity**

The General Membership of the Chapter, on July 21, 2020, reaffirmed a policy that encourages all Officers, Directors, and Committee Chairs to strive for diversity in the makeup of committee leadership and membership, and to actively support and encourage chapter succession planning through these efforts. SWAAAE values diversity, not only in race, color, creed, ethnic background, religion, political party, age, gender or disability, but also as it relates to educational background, career level, employment classification and organizational size.
Policy Decision 20-13 – Distribution of Roster of Attendees to Sponsors and Exhibitors

The General Membership of the Chapter, on July 21, 2020, reaffirmed a policy that provided authorization to distribute electronically copies of conference attendee contact information (Roster of Attendees) to sponsors and exhibitors in accordance with the published sponsor benefits as approved by the Conference Chair. Attendee contact information is currently provided to all attendees, sponsors, and exhibitors, and distribution of this information electronically is a matter of convenience to the sponsors and exhibitors who compile this information into their databases. Authorized electronic file formats include but may not be limited to MS Word, MS Excel, PDF, etc.

Policy Decision 20-14 – Approved Honorary Membership List

The General Membership of the Chapter, on July 21, 2020, reaffirmed those individual positions recommended by the Board of Directors as Honorary Members. Those who currently hold a position included on the approved list of honorary members and are not current members will be considered for honorary membership, if their employer and/or association allows them to accept honorary membership with a perceived monetary value, i.e., waiver of dues. If they are unable to accept honorary membership, they will be placed on the SWAAAE mailing list for the membership year. Current members who hold a position included on this list will remain in their current membership category and are expected to pay dues as normal to retain voting privileges. Those recommended positions are as follows:

- Division Manager, FAA Western-Pacific Region
- Aeronautics Group Manager, Multimodal Planning Division, Arizona DOT
- Chief, Division of Aeronautics, California DOT
- Manager, Aviation/Rail Program, Nevada DOT
- Chairman, AAAE Board of Directors
- President, AAAE
- President, Arizona Airports Association (AzAA)
- President, Association of California Airports (ACA)
- President, California Airports Council (CAC)
- President, Nevada Airports Association (NvAA)
- 1st Vice-President, Arizona Airports Association (AzAA)
- Vice-President, Association of California Airports (ACA)
- Vice-President, California Airports Council (CAC)
- President-Elect, Nevada Airports Association (NvAA)
- Senior Executive Vice President, AAAE
- Manager, San Francisco ADO
- Manager, Honolulu ADO
- Manager, Los Angeles ADO
- Manager, Phoenix ADO
- TSA Region 6 Area Director
Policy Decision 20-15 – Adherence to AAAE’s Code of Ethics

The General Membership of the Chapter, on July 21, 2020, reaffirmed that this Chapter will use AAAE’s Code of Ethics, as amended from time to time.

Policy Decision 20-16 – Investment Authority of the Executive Committee

The General Membership of the Chapter, on July 21, 2020, reaffirmed that authorizes the Executive Committee to make decisions regarding the investment of surplus funds and act upon those decisions without additional approval by the full Board of Directors, as long as the following criteria are met: 1) the portfolio of all invested cash may be comprised of one or more managed and diversified funds (mutual funds), 2) not more than 30 percent of the portfolio is invested in equity securities, and 3) no single stock or single stock group investments are allowed. Traditional low-risk investments, such as interest-bearing accounts, CDs, bonds, money markets, Index funds, or any combination thereof are also authorized to be made by the Executive Committee and shall be reported to the Board of Directors.

Policy Decision 20-17 – Board Approved Programs

The General Membership of the Chapter, on July 21, 2020, reaffirmed that the Board of Directors, with a majority vote by the Board, is authorized to make decisions on what the allocated budget for Board Approved Programs can be used for during that fiscal year.

Policy Decision 20-18 – Conference and Travel Expenses for the Technology Committee

The General Membership of the Chapter, on July 21, 2020, affirmed the Chapter’s Technology Services add significant value for members, especially during conferences. To sustain this program, each year the Chapter shall budget and pay for both the Technology Chair and Vice Chair to attend each of the two conferences. This includes full conference registration, standard single-occupancy hotel room at the conference hotel, and reimbursement of up to $250 for other approved travel expenses. Conference Registration excludes guests and any special events which require payment of additional fees.
Policy Decision 20-19 – Succession Planning for National Leadership Roles and Representation

The General Membership of the Chapter, on July 21, 2020, affirmed the Chapter’s desire to develop and maintain a succession plan for national leadership roles and representation, and to actively strive to develop and promote multiple potential representatives at the national level whenever possible, including that of candidates for Secretary/Treasurer, Board Member(s), the Board of Examiners, and Committee Member(s) where the individual expressly represents the chapter. The criteria listed below shall serve as guidance for identification of eligible members for consideration.

A. For all AAAE leadership roles or representation:

1. As specified in the current approved version of the AAAE Bylaws, as applicable;
2. Well-respected in the industry;
3. Exhibits desirable leadership traits;
4. Actively involved in the chapter;
5. Letter of support from his/her employer.

B. For nomination as the Secretary/Treasurer, the following additional desired experience has traditionally been considered:

1. Served as Chapter President;
2. Chaired the National Airports Conference.

C. For nomination as a Board Member, service as a Chapter Board Member is desired and has traditionally been considered.

D. For nomination to the Board of Examiners, experience as an Accreditation mentor and/or on Final Interview Panels is desired and has traditionally been considered.